



UNITED NATIONS DEVELOPMENT PROGRAMME

ANNUAL REPORT 2024

Just because something has never been done, doesn't mean it can't be done.

I write to you during disruptive and uncertain times. Confidence in international cooperation and multilateralism to solve global challenges is waning. A retreat from decades of investment in development is putting an architecture that has facilitated so much global progress under unprecedented pressure.

Resilience and embracing the possibilities of change are the hallmarks of an agile organization. UNDP's 2024 Annual Report is a testament to both, and a powerful reminder that development cooperation has not failed, as some might claim. On the contrary, it has delivered extraordinary results over the past six decades: diseases eradicated, poverty rates at historic lows, life expectancy at record highs, millions more girls in school, and nearly 70% of the world's population now connected online. These achievements are not accidents; they are the fruits of deliberate and sustained investment in development – both nationally and globally.

This report celebrates these stories of resilience and innovation. It highlights countries tapping into capital markets to fund sustainable growth; entrepreneurs harnessing digital tools to serve needs and new markets; businesses investing in green economies; and communities driving innovation amid uncertainty. These examples demonstrate that development works and that it transforms lives.

However, the risks the world faces and threats to security—climate change, conflict, economic instability, mass migration—are rooted in chronic development failures. These challenges transcend borders and will not pause while debates about the value of international cooperation continue. To de-risk the future and create a more secure and prosperous world, we must confront these issues head-on. And to succeed, we must do so together –by acknowledging our shared interest and investing in each other's development pathways.

There are no simple answers to the current development emergency. But emerging technologies hold immense promise as accelerators of progress. Digital transformation and artificial intelligence offer unprecedented opportunities—

from creating jobs for the 21st century to building resilient infrastructure and optimizing resource management. However, these technologies must be harnessed responsibly through international cooperation, investments in digital public infrastructure, upskilling, and ensuring equitable access to avoid exacerbating disparities. A future where 8 billion people can thrive depends on this approach.

Despite the disruptions of 2024, UNDP stood firm in its mission to deliver development results where they were needed most. This Annual Report reflects our unwavering commitment to advancing development across different contexts—demonstrating our capacity to adapt and innovate in an increasingly complex world. Our ability to partner and respond to countries' specific development priorities with tailored support is among our greatest assets. UNDP's track record illustrates our commitment to be forward-looking, constantly learning, and continually evolving our offer to those we serve – whether by investing in women-led enterprises in Afghanistan or providing medicine for people living with HIV in Zimbabwe.

As we look ahead into what promises to be a tumultuous 2025, UNDP sees not just challenges but opportunities – opportunities that arise when we choose collaboration over division, and solidarity over isolation. The greatest progress will come when we turn toward each other once again, united by a shared vision for a better future for all.



Photo: Fouad Juez

Achim Steiner
Administrator
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Development Makes It Possible

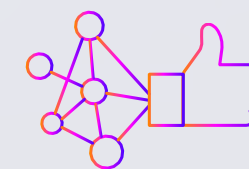
PEOPLE AND PLANET

Working with over 170 countries and territories for a better future

With our feet on the ground and our eyes on the future, UNDP partners with countries to navigate complexity and uncover opportunities to rise, thrive and transform.

Since 2022, UNDP with its partners has delivered tangible results: **160 million people** accessed essential services; up to **177 million** benefited from sustainable energy solutions; over 816 million registered voters participated in elections; and **\$867 billion** in public and private investments were mobilized for the SDGs. We supported **132 countries** to address the real challenges that people living in poverty face. In **60 fragile countries**, we helped to safeguard livelihoods, strengthen resilience, and enable people to return safely home.¹

This annual report highlights the real-world impact of these opportunities, shaped by the ambitions of UNDP's four-year [Strategic Plan \(2022–2025\)](#), which guides all that we do. The Plan's mission is to expand people's choices for a fairer, sustainable future with planet and people in balance.



Integrating human development and low-carbon pathways could lift over 175 million people out of poverty by 2050²

1. Based on the definition in the [UNDP Crisis Offer](#).
2. [Landscape of Development](#).

Who And What We're Here For

Prosperity changes the world.



Goal 2022–2025:
100 million people leave multidimensional poverty



Where we are in 2024:
Since 2022, UNDP has provided direct support to **132 countries** to help people escape multidimensional poverty*:

- ✓ 160 million people gained access to essential services for health, education, water and others
- ✓ 122 countries improved jobs and livelihoods
- ✓ 62 countries on social protection
- ✓ 90 countries on better health services
- ✓ 106 countries on support for smaller businesses
- ✓ 52 countries on financial inclusion

*Data refer to the period from 2022 to 2024.

Disruptions and uncertainty have brought progress on global poverty reduction to a near standstill, with 1.1 billion people still living in poverty. Economic strains and limited fiscal space have constrained investment in sustainable development, with developing countries spending a record **\$1.4 trillion to service their foreign debt** in 2023. Within societies, **polarization** grows, driven by dis/misinformation, which in 2024 was ranked as the **top short-term global risk** for the first time.

Together with its partners, UNDP helps countries **transform these disruptions into development opportunities**, advancing their ambitions towards a fairer and more sustainable future.

In 2024, UNDP supported countries in the following areas.³

- **Increasing employment and income opportunities for all.** UNDP helped the governments of

122 countries to reform labour markets, create enabling investment environments, increase access to finance for small businesses, and promote entrepreneurship and livelihood opportunities. In **Tanzania**, UNDP support for financial services—including a National Investment Guide—helped the Tanzania Investment Centre attract over \$6 billion in project investments and generate almost 230,000 jobs in 2023–2024. In **Egypt**, technical support to the national agency for small enterprises led to the disbursement of nearly 70,000 loans, contributing to the creation of over 252,000 jobs. UNDP's **Equanomics** programme promoted fiscal policy reforms to advance women's economic empowerment in 23 countries. For example, **Bhutan, Mongolia, the Philippines** and **Rwanda** aligned tax codes to incentivize equal opportunities for women's employment and entrepreneurship.

3. Results are for 2024 unless otherwise stated.

IT TAKES A TEAM

Through a partnership with the **Global Fund to Fight AIDS, Tuberculosis and Malaria**, UNDP has contributed to a 75% reduction in HIV infections in **Zimbabwe**. The initiative has also quadrupled storage capacities for medical supplies, and provided reliable solar power to 65% of health facilities. Photo: UNDP Zimbabwe / Joyous A.L. Begisen



Investing in people, societies and economies

GOVERNANCE Moonshot



Goal 2022–2025:
800 million registered voters supported to participate in elections



Where we are in 2024:
816.2 million registered voters
(57 elections, 43 countries)*

UNDP supported election participation by:

- ✓ **110.7 million registered voters in 2022 (14 elections)**
- ✓ **328.4 million registered voters in 2023 (22 elections)**
- ✓ **377.1 million registered voters in 2024 (23 elections)**

*Data refer to the period from 2022 to 2024.



MAKING EVERY VOICE COUNT

Alima is a social activist and podcaster who has teamed up with UNDP to help young women in Mozambique recognize the importance of their vote. Women there account for 53% of the electorate, but voter turnout among women remains low. To address this, UNDP worked with the electoral management body, the National Electoral Commission and UN Women to create countrywide communications campaigns. Photo: UNDP / Cynthia Matonhodze

MORE THAN A MOBILE APP

Digitalization plays a crucial role in advancing human capabilities and aspirations. Supported by UNDP, the AccessAbility mobile app provides people with disabilities in the Bahamas with previously inaccessible information and services. These include job opportunities, disaster response and rescue services and an upcoming accessible vehicle booking feature. By analysing user trends and data, decision makers can make more informed choices to improve the lives of the underserved. Over 2,000 people have already signed up for the app. Photo: UNDP / MCO Jamaica.



- **Improving access to essential services, social protection and justice.** Since 2022, UNDP has helped **160 million people** access health care, vocational training, clean water and other services. In **Turkmenistan**, a \$170 million partnership with the Government⁴ strengthened the national health system and advanced progress towards universal health coverage. In **Cambodia**, support for the On-Demand Identification of Poor Households programme led to an additional 289,435 households registering for social assistance benefits since 2020, enhancing social protection. In **Bangladesh**, UNDP helped establish village courts in 66% of local government units, increasing access to justice for 61 million rural residents. A key amendment to the Village Court Act now enables women to directly seek redress for maintenance-related issues.
- **Promoting more effective and efficient institutions.** UNDP helps government institutions leverage innovative policy reforms and technology to enhance public services. In the **Dominican Republic**, a new information management system (TRANSDOC) has improved the traceability of more than 1 million pieces of correspondence and official documents across 24 institutions, reducing spending on non-durable materials by

4. Over the period 2015-2025.

80%. In **Brazil**, the Justiça 4.0 initiative uses 150 AI models to classify court cases, resulting in efficiency gains that have increased access to justice and reduced trial times. In the **Maldives**, UNDP-supported public financing reforms have cut medicine costs by 50–70%, improving the financial sustainability of the national health insurance system. **UNDP's Gender Equality Seal for Public Institutions** has worked with 30 countries since 2021, reaching 224,000 public officers to build civil service capacities to advance gender equality.

- **Boosting citizen participation and human rights.** UNDP's electoral support in 23 countries, including through our partnership with the UN Department of Political and Peacebuilding Affairs, enabled **377 million people** to exercise their right to vote in 2024. These efforts included strengthening 14 electoral management bodies in **Latin America and the Caribbean**, ensuring eligible citizens could participate in secure, credible elections. UNDP also helped align business practices with global human rights standards. For example, in **Thailand**, UNDP helped embed human rights considerations in the environmental, social and governance frameworks of 263 companies.

SDGs supported through UNDP's Poverty Moonshot and Governance Moonshot



UNDP helped **Nepal** expand legal services to all **77 districts**, provide legal services to over **250,000 people** and finalize legislation on legal aid

Healthy planet, healthy future.

ENERGY Moonshot



Goal 2022–2025:
500 million more people with clean energy



Where we are in 2024:
Up to **177 million beneficiaries** (direct and indirect)*

Since 2022, UNDP has provided direct support to **128 countries**:

- ✓ **50.7M people** with access to renewable energy
- ✓ **26.1M people** making productive use of energy (health, water, agriculture, infrastructure, transport)
- ✓ **100M indirect beneficiaries** (through policy and regulatory frameworks, market development and capacity-building)
- ✓ **383 energy-related projects**

*Data refer to the period from 2022 to 2025 and include projections.

2024, the hottest year on record, offered no respite from the global climate emergency and natural disasters. At the same time, the annual climate finance gap—estimated at **\$2.7 trillion by 2030**—significantly limits the capacity of countries and communities, especially the most vulnerable, to invest in climate action and adapt to the devastating impacts of climate change.

UNDP supports countries in aligning climate action with biodiversity conservation and the SDGs, maximizing development outcomes for people and the planet.

In 2024, UNDP supported countries in the following areas⁵:

- **Developing ambitious and integrated climate, nature and development plans.** By leading the

5. Results are for 2024 unless otherwise stated.

6. NDCs 3.0 are to be submitted to the UN Framework Convention on Climate Change (UNFCCC) secretariat by the 2025 UN Climate Change Conference.



COFFEE WITH BENEFITS

In partnership with Lavazza, UNDP is supporting Ecuadorian farmers near the Amazon rainforest in producing the **world's first certified deforestation-free coffee**. The initiative is backed by the Green Climate Fund and UN-REDD and is part of Ecuador's PROAmazonía programme, which aims to restore over 15,000 hectares of land. The project benefits **70,000 local farmers, 40% of whom are women**, by offering higher prices for sustainable coffee, which Lavazza will launch internationally. Photo: UNDP Ecuador

Climate Promise 2025, a UN system-wide effort, UNDP is helping **80 developing countries** scale up their climate ambitions as part of the third generation of nationally determined contributions (NDCs).⁶ Through the **Nature Pledge**, UNDP is also supporting **133 countries** in designing and financing national biodiversity strategies. In **Latin America and the Caribbean**, UNDP has linked the Climate Promise and the Nature Pledge to assist **29 countries** in achieving their climate and biodiversity goals. For example, **Colombia's** national plan integrates nature and climate goals, complementing its NDC. This includes managing 19 million hectares of forest through biodiversity conservation and climate change adaptation, and restoring 5 million hectares of land to boost carbon sequestration and ecosystem resilience.



Investing in climate, energy and the environment

- **Scaling up access to sustainable energy.** UNDP’s energy portfolio includes 383 initiatives across **128 countries**. In **Jordan**, the share of renewables increased to 29% between 2020 and 2024, including through UNDP’s support to streamline energy regulations. In **Africa**, a \$32 million programme in partnership with the Global Environment Facility is driving down the cost of minigrids. UNDP’s **Solar for Health** initiative has provided electricity to 1,000 health centres and storage facilities in **15 countries**, powering lights, refrigeration for vaccines and life-saving medical devices.
- **Accelerating innovative business models and investment in adaptation.** Since 2002, UNDP’s work with **97 countries** has led to more than 260 adaptation projects, with investments totalling **\$1.78 billion** and an additional **\$4.3 billion** leveraged from partners. Our [Adaptation Innovation Marketplace](#) partners with some of the world’s leading business schools to provide financial innovations for locally led adaptation projects. Since 2021, this initiative has supported 100 green start-ups and 23 companies in measuring their carbon footprints. In 2024, UNDP and the Italian presidency of the G7 launched the **G7 Adaptation Accelerator Hub** to mobilize and scale up adaptation finance for vulnerable countries.

SDGs supported through UNDP’s Energy Moonshot



📌 BOOSTING PROSPERITY THROUGH RENEWABLE ENERGY

In Vanuatu, whose population of 300,000 is spread across 83 islands in the Pacific, 30% of households still lack access to electricity. UNDP support for hybrid solar and hydropower minigrids in Lolong is transforming livelihoods by **providing reliable power for households, schools, clinics and businesses such as fisheries**. Initiatives like these promote sustainable development, economic growth and climate action while empowering local communities to manage and maintain energy systems. Photo: Ildiko Hamos / UNDP in the Pacific



What do people want on climate?
Action now

In 2024, UNDP partnered with Oxford University to conduct the Peoples’ Climate Vote. Covering 77 countries and 87% of the world’s population, it was the largest public opinion survey on climate change ever undertaken.

What did we learn?

- 80%** of people globally want their country to do more about climate change
- 69%** said climate change is impacting major life decisions, like where people choose to work or live
- 72%** wanted their country to make a faster exit from fossil fuels
- 86%** said that countries should work together on climate change even if they disagree on other issues
- 79%** thought richer countries should help poorer countries adapt to climate challenges

Mobilizing finance: Investing in our future

UNDP is the largest implementing partner of two major multilateral funds for nature and climate—the Global Environment Facility and the Green Climate Fund. UNDP has channelled over \$10 billion from the funds to support countries, with an additional \$39 billion expected in co-financing.

Between 2017 and 2024, through the Global Environment Facility Small Grants Programme, **over \$800 million has financed nearly 30,000 micro-projects**, including over 2,630 women-led projects. These projects provide environmental protection and better livelihoods, primarily for local and indigenous communities.

Working with the European Union and other partners, **UNDP has transformed biodiversity financing**. Since 2012, the BIOFIN initiative has grown into a **\$200-million** programme supported by 10 donors and spanning 133 countries. It has mobilized **\$1.6 billion** for new biodiversity financing while helping to reform or redesign subsidies worth **\$1 billion** that were previously harmful to nature.

📌 EARLY WARNING SYSTEMS: SMARTER AND VASTER

Climate change is causing more extreme weather events in Central Asia, including landslides, floods, droughts and food insecurity. Early warning systems are crucial for saving lives and reducing economic losses. UNDP is enhancing resilience in the region by delivering technical knowledge and resources to implement large-scale early warning systems in Kazakhstan, Kyrgyzstan, Tajikistan and Uzbekistan. Through a combination of initiatives, these efforts aim to **improve preparedness, safeguard livelihoods and build resilience to climate-induced hazards**. Photo: UNDP Kazakhstan



Resilient in every way.

Violent conflicts and disasters continue to increase in frequency and impact, claiming lives and jeopardizing development gains.

UNDP is on the ground before, during and after crises.

Through our presence in 170 countries and territories, we help prevent crises, respond swiftly to them and support long-term recovery, bridging humanitarian aid, peacebuilding and development assistance.

In 2024, about 50% of our expenditure was directed to fragile contexts. We and our partners helped countries and communities to⁷:

- **Prevent and mitigate crisis risks:** UNDP's Risk Anticipation Hub provides data and analysis in over 30 countries to inform fast, effective decision-making on preventive actions to mitigate crisis risks. In **Benin, Côte d'Ivoire, Ghana and Togo**, we partnered with national authorities and local actors to establish 38 early warning and response mechanisms to address the root causes of violent extremism. During the transition in **Haiti**, UNDP has remained a key partner to the National Police and the Provisional Electoral Council, strengthening security in preparation for safe and inclusive elections. We also support countries in mitigating disaster risks through our **\$800 million** portfolio supporting climate information and early warning systems. Through the **Systemic Observations Financing Facility**,

co-founded with UN partners, UNDP is supporting 60 countries in improving data on weather and climate. We are a leading partner in the **Early Warning for All** initiative, launched by the UN Secretary-General to ensure that everyone on Earth is protected from hazardous weather events by early warning systems by 2027. UNDP has mobilized an initial \$1.3 million from the Green Climate Fund and will leverage an additional \$157 million for seven developing countries.

- **Save livelihoods and provide essential services when crises strike:** As part of the UN's emergency humanitarian response to the devastating war in **Gaza**, UNDP and its partners collected over 210,000 tonnes of solid waste in the south, benefiting 624,000 people. We also provided 600,000 people with access to clean water through seven mobile solar-powered water desalination units. In **Ukraine**, we helped restore water systems, schools and health care facilities for over 510,000 people, while energy infrastructure repairs and modernization provided reliable electricity for 6 million people. By surveying over 11.7 million square metres of war-affected land, we enabled the safe release of 3.9 million square metres for communities to resume agricultural, residential and economic activities.

- **Reduce tensions and enable communities to recover and rebuild their lives:** Since 2015, UNDP's stabilization programmes have delivered **\$2.1 billion** to holistically support governments and communities in safeguarding against the resurgence of violence, benefiting nearly **17 million people**. In north-east **Nigeria**, the rehabilitation of 96 facilities for security and essential services helped stabilize 16 conflict-affected communities, improving the

lives of nearly 800,000 people. UNDP restored essential community services in **Sudan**, with over 3.5 million people benefiting from improved health care. Since 2021, UNDP has reached over 25 million people across **Afghanistan**, supporting essential services, small businesses and the livelihoods of farmers transitioning from poppy cultivation. In 2024 alone, we assisted 3.8 million people.



RECRUITING WOMEN KEY TO MINE ACTION

Clearing land of mines and explosive ordnance allows displaced people to return to their homes and farms and rebuild their daily lives while also enabling countries to plan and progress. In Azerbaijan, women are clearing contaminated land for the first time after completing a UNDP-backed training programme. Involving women provides them with livelihoods and a voice in how the work is carried out. Photo: UNDP Azerbaijan



7. Results are for 2024 unless otherwise stated.

Investing in resilience advances development

Development helps communities and ex-combatants to return home and find sustainable solutions

Between 2022 and 2024, **19.2 million** people benefited from UNDP’s work on forced displacement.

As a member of the UN Steering Group on Solutions to Internal Displacement, UNDP collaborates with 15 countries to find lasting solutions so that people can return to their homes or sustainably integrate into host communities or other locations within their countries. Governments of the **Central African Republic, Colombia, Ethiopia, Iraq, Mozambique, Nigeria** and **Somalia** have collectively committed to advancing the human development of **11 million** internally displaced persons, host community members and returnees.

UNDP also supports disarmament and reintegration strategies. In **Ethiopia**, UNDP is working with regional authorities, UN partners and civil society to assist the National Rehabilitation Commission to demobilize and reintegrate 372,000 ex-combatants over the next two years. The programme offers psychosocial support, civic education and small grants to support community reintegration while also providing prosthetics for former combatants with disabilities. In early 2025, the programme expanded from one to four regions.

UNDP “stays and delivers” to advance women’s empowerment

In 2024, **70%** of UNDP’s resources in fragile contexts were allocated to initiatives with gender equality as a principle or significant objective. For example:

- We partnered with women-led and other civil society organizations in **Gaza** to deliver gender-responsive emergency legal aid to 5,000 people.
- The UNDP and UN Women Gender Justice Platform, operating in 37 countries, extended access to justice for women survivors of conflict-related sexual violence in **Colombia, Ethiopia, South Sudan** and **Ukraine**.
- In **Syria**, UNDP provided job support to over 15,000 women, strengthened 22 women-led organizations and established five Women Safe Centres for nearly 19,000 women and girls.

REBUILDING LIVES AFTER CONFLICT

A cornerstone of UNDP’s efforts is its 60-year partnership with the UN Refugee Agency, UNHCR. This work, in collaboration with other partners, has included supporting governments hosting Syrian refugees, leading to over 500,000 jobs for refugees and host community members. Photo: UNDP Lebanon



RESOLVING FORCED DISPLACEMENT

With UNDP support, governments in the Lake Chad Basin have improved security, work and living conditions, enabling 435,000 displaced persons to return home. This is one of over 100 similar projects across nearly 50 UNDP country offices. Photo: dpa/Alamy Live News



Digital in action.

Digitalization and AI can both accelerate and disrupt development. Vibrant technology innovations are emerging in developing countries. At the same time, while AI may generate an estimated \$15.7 trillion in economic gains between now and 2030,⁸ these benefits will mainly be in developed countries and China. Only about 10% of the gains will reach countries of the Global South, threatening to exacerbate existing inequalities.

To make digital transformation an empowering force for people and the planet, UNDP helps countries create a safe digital future for all.

- In 2024, UNDP supported UN Member States in shaping the **Global Digital Compact**, the first international agreement on global digital cooperation. It underlined the importance of digital public infrastructure in connecting people, data and money to fuel development.
- To guide countries in scaling up digital public infrastructure safely and inclusively, UNDP and the Office of the UN Secretary-General's Envoy on Technology launched the first **Universal Digital Public Infrastructure Safeguards Framework**, which is already being applied in **Trinidad and Tobago**.
- At the **Summit of the Future Action Day**, UNDP and the International Telecommunication Union celebrated groundbreaking digital innovations for development that inspired \$1 billion in new government and private sector investment in connectivity, infrastructure and skills.

- A milestone UNDP collaboration with the Italian Presidency of the G7 kicked off the **AI Hub for Sustainable Development** in 2024 to accelerate the uptake of frontier technology in **Africa**. The Local Language Partnerships Accelerator engages innovators in 30 countries to digitize languages and accelerate local AI adoption.

By the end of 2024, 50% of UNDP projects included a digital component. Our comprehensive support to 120 countries included:

- **Digital assessments:** 43 Digital Readiness Assessments, including for 20 small island developing States.
- **AI assessments:** 8 AI Landscape Assessments, providing actionable insights and recommendations to inform AI strategies and identify areas for targeted interventions. In **Sri Lanka**, this process informed the development of the country's first national AI strategy.
- **Data:** The number of [Data to Policy Navigator](#) users rose to 23,000. The platform, which helps countries keep up with the digital revolution in data, won a 2024 Anthem Award from a field of 2,300 entries. In the **Arab region**, UNDP's AI4SD platform offers open-source AI models, data sets and training resources to bridge the information gap for policymakers.
- **Digital capacity:** UNDP strengthened digital skills and capacities in 30 countries, such as for data governance in **Uganda**.

Digitalization leads to:



Better health: In **India**, UNDP supports the Government's U-WIN, the world's largest electronic immunization registry. Over 17 million pregnant women and 59 million children have been digitally registered, and more than 264 million vaccine doses have been tracked in real time. In **Mauritius**, open-source digital health care solutions are expanding care to remote communities.



Better economies: **Egypt** developed e-commerce platforms to increase opportunities for smaller businesses to thrive and trained nearly 41,000 postal staff on modern service technologies.



Better elections: In the **Central African Republic**, secure computerized electoral records enabled the registration of 1 million new voters, including more women, young people and vulnerable citizens.



Better jobs: To support **Indonesia's** goal of skilling 400,000 youth in digital technology from 2024 to 2026, UNDP and Microsoft teamed up with universities and vocational schools to enhance job readiness for 60,000 youth, with an emphasis on communities in marginalized situations. In **Tajikistan**, three digital platforms were launched to promote youth employability and entrepreneurship.



Better education: In rural **Philippines**, a UNDP-backed programme helped provide 300 free Wi-Fi access points in 150 indigenous communities, improving access to education. The **Dominican Republic** is building a skilled future workforce supported by a digital English-learning platform that has already benefited 180,000 secondary school students, a third of the country's total.



LEADING THE WAY ON RESPONSIBLE AI

UNDP and partners are working to close digital divides and advance international development goals by prioritizing developing countries and emerging economies in a global collective effort to leverage AI for sustainable development.



ONLINE AUCTIONING TRANSFORMS INDUSTRY

Golley is one of the hundreds of potato farmers saving time and money in central Bhutan thanks to a new digital auctioning system, part of a state-of-the-art centre established by the Food Corporation of Bhutan Ltd. with support from the Global Environment Facility's Least Developed Countries' Fund, UNDP and FAO. Photo: UNDP Bhutan / Karma Jamtsho



Number of people now online:

5.5 billion

8. PwC, Sizing the Prize: What's the Real Value of AI for Your Business and How Can You Capitalise?

Investing in digital technologies could impact 70% of SDG targets

Creativity, knowledge and partnerships are keys to success

The world is full of opportunities. Human ingenuity never rests. To transform ideas into action and better lives, UNDP harnesses the drivers of development.

- **Innovation sparks new solutions.** We unleash innovation to untangle development complexities, open up new possibilities and trigger transformation. How? By harnessing fresh ideas of the next generation, grass-roots inventions, data and technology.
- **Finance propels scale.** Nothing happens without it. A world with a \$100 trillion-plus economy has the money, yet the SDGs face an annual \$4 trillion financing gap. From bond markets to national budgets, UNDP aligns and leverages public and private capital to power up the global goals.
- **Partnerships generate impact.** And UNDP has a whole world of them, from remote villages to corporate boardrooms to the helms of governments. These networks leverage the wide range of capabilities, resources and knowledge of our partners.

Sound operations underpin our success. Rigorous audits repeatedly confirm our efficiency and effectiveness in making every dollar count. The words of our development partners speak to our lasting relevance and value. Our multiple awards showcase the many ways in which UNDP shines as a modern development organization. And then there are our people, our greatest strength, our champions of a better world.

Everything that UNDP does reflects **mandates set by intergovernmental agreements**. These include landmarks such as the [2030 Agenda for Sustainable Development](#) and its [17 Sustainable Development Goals](#), the [Paris Agreement on climate change](#), the [Addis Ababa Action Agenda on financing for development](#) and the [Quadrennial Comprehensive Policy Review](#). These commitments guide **UNDP's Strategic Plan 2026-2029**, endorsed by UN Member States.



UNDP is one of the most relevant organizations [for] developing countries⁹

What And Who Drives Our Work

⁹. Partner Country Government, Aid Data “Future-proofing UNDP’s value proposition as a preferred partner”, December 2024

Innovation, finance and our portfolio approach

Innovation is embedded across UNDP’s work, from the global to the local level. Our Accelerator Labs have sourced over 6,000 development solutions across 115 countries. Some 70% of these experiments have gone to scale—a remarkable 2-in-3 success rate. Around half of Lab partners come from the private sector.

In Ghana and Nigeria, the Accelerator Labs jump-started a \$25 million partnership with the Mastercard Foundation to back 10,000 young SDG innovators. UNDP’s timbuktoo initiative is seeking to scale up the innovation ecosystem in Africa by supporting 10,000 tech start-ups. In 2024, it created innovation hubs and satellite university pods in 13 African countries.

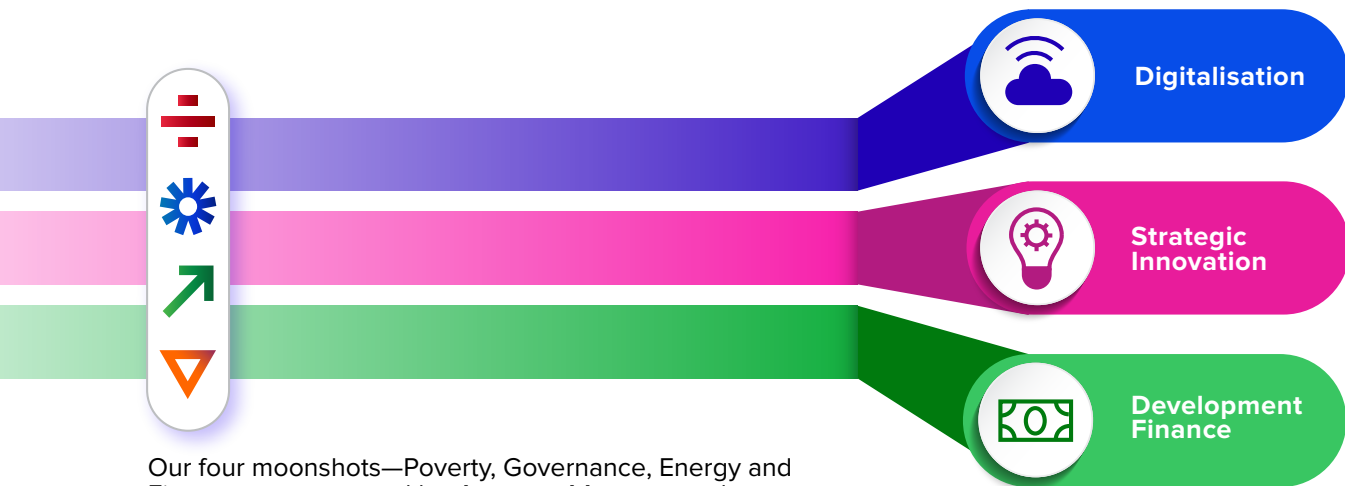
Our Youth4Climate initiative has funded a portfolio of 100 innovative youth-led solutions across 52 countries, awarding \$2.5 million to amplify young people’s role in climate action. Since 2021, we have supported the Global Mayor’s Challenge, where eight cities show how they contribute to achieving 41 SDG targets while improving the lives of their citizens through concrete, innovative solutions on food production, climate action, urban mobility and care systems.

Innovation propels UNDP’s portfolio approach, a new way of planning, aligning and managing projects. This approach creates opportunities to make links across different areas of work, leading to greater development impacts. Over 70 country offices have adopted it. A \$50 million partnership between the EU and UNDP uses the portfolio approach to connect municipalities, innovators and entrepreneurs to transform urban development in 60 cities by 2028.

Advancing NextGen

Since 2017, Youth Connekt Africa has empowered more than 12 million youth by giving them access to role models, peers, resources, technologies and skills. In Asia and the Pacific, Youth Co:Lab, a partnership between UNDP and the Citi Foundation, has unleashed the dynamism of 28,000 young social entrepreneurs by supporting innovations that advance the SDGs.

Achieving the SDGs for people and the planet will require investments at an unprecedented scale. Recognizing the growing imperative to boost SDG financing, UNDP established the Sustainable Finance Hub in 2019. Since then, the Hub, working in collaboration with public and private partners, has helped



Our four moonshots—Poverty, Governance, Energy and Finance—are powered by three enablers to accelerate development impact.



Goal 2022–2025:
Promote over \$1 trillion more in public expenditure and private capital for the SDGs



Where we are in 2024:
Over **\$867 billion** in public and private finance, projected at **\$1.1 trillion** by the end of 2025

Since 2022, direct support from UNDP has yielded:

- ✓ **\$481.5 billion in public sector finance**
- ✓ **\$385.5 billion in private sector finance**

SDGs supported through UNDP’s Finance Moonshot



promote over **\$867 billion** in investment in the SDGs. According to AidData’s Listening to Leaders Survey of more than 11,000 development partners in 147 low- and middle-income countries, UNDP was identified as the **single most helpful** donor in the area of development finance among its comparators.

We scale up investments by:

- **Supporting countries to link planning with finance** through the development of integrated national financing frameworks (INFFs) in **86 countries**. Since 2021, these have leveraged \$16 billion in new finance and aligned an additional \$32 billion with the SDGs. **Mongolia** adopted its second-phase INFF action plan for 2024–2028, aligning \$3 billion of its budget with the SDGs.
- **Expanding domestic public finance**, including through tax systems. The Joint OECD/UNDP Tax Inspectors Without Borders Initiative has contributed over \$2.3 billion in additional tax revenue in developing countries.
- **Catalysing private sector finance through SDG-aligned bonds in 40 countries**. **Bolivia** issued a \$15 million bond, the country’s first for renewable energy projects, through a UNDP partnership with the **Development Bank of Latin America and the Caribbean (CAF)**. **Thailand’s** first sustainability-linked bonds for \$877 million in 2024 and \$848 million in early 2025 are part of a \$5.85 billion bond plan linked to slashing greenhouse gas emissions.

Performance milestones in 2024



As a future-smart organization, UNDP continued its strong track record of delivering value in 2024, transacting **\$4.8 billion**¹⁰ efficiently, accountably and transparently

In 2024, UNDP’s key achievements included:

19th consecutive clean audit

UNDP received its 19th clean audit from the **UN Board of Auditors**. Over the past 20 years, UNDP has stewarded nearly **\$100 billion** in total revenue with the highest standards of accountability and transparency.

UN 2.0

UNDP achieved exceptional performance scores among 51 UN organizations across five categories of the **UN 2.0 System-Wide Assessment**—digital, data, foresight, innovation and behavioural science.

Efficiency gains

Our ongoing efficiency gains free-up more funds for development results. UNDP invested 92 cents of every dollar in development programming and services in 2024, up from 88 cents in 2018¹¹.

10. Based on preliminary 2024 financial data.
11. Based on preliminary 2024 financial data.

Integrated risk management

We strengthened integrated risk management at all levels, from projects to corporate-wide. Advanced tracking tools assessed emerging issues, including AI and a new Integrated Risk Module for Results Management provided granular data on threats and opportunities.

UNDP surpassed 94% of benchmark indicators on the **UN System-Wide Action Plan (UN-SWAP)**, which measures performance on gender equality.

Our continued **progress on greening our operations** included a 22% cut in vehicle fuel emissions since 2018, with one-third of offices acquiring electric and hybrid vehicles and over 50 offices introducing solar power.

In 2024, UNDP conducted a thorough diagnostic analysis of its **business model** to assess the efficiency, effectiveness and financial sustainability of its operations. Recommendations from the review are informing strategic actions to maintain and further enhance our institutional effectiveness.

Human Development Report

UNDP’s 2024 Human Development Report, *Breaking the Gridlock: Reimagining Cooperation in a Polarized World*, confirmed our global thought leadership on a topic of wide concern. Within 24 hours of its launch, over 1,000 media stories on the report had appeared in leading outlets. Since then, the report has been read by 500,000 people from all regions, making it one of the year’s leading references on global development. It has also been cited in academic articles and covered by media outlets worldwide with a combined potential reach of over 3 billion unique monthly visitors.

UNDP’s global thought leadership extends to innovative data initiatives such as *Human Climate Horizons*, which delivers regular subnational projections on human development under different climate change scenarios, and the *Multidimensional Poverty Index Report*.



The Rio Trio

UNDP works with 140 countries to act on climate change, bringing a wealth of experience to the **“Rio Trio” conventions on climate change, biodiversity and land degradation** in 2024. On the global stage, we demonstrated the possibilities for change by highlighting our work on nationally tailored climate initiatives across 16 countries. These initiatives have collectively extended clean energy to over 111,000 people and improved resilience for more than 95,000 people, including through climate-smart irrigation and AI-driven disaster warning systems. They have also created nearly 64,000 green jobs.



Photo: UNDP Nature

Working closely with the world

Partnerships are at the heart of UNDP's work. We are proud to create, finance and deliver value with our partners. Across the globe, our networks extend from Member States to the UN family, international financial institutions, the private sector, civil society, academia and more. Together, we co-create solutions to accelerate progress towards the SDGs.

A preferred government partner at the national level: Governments are UNDP's front-line partners in over 170 countries and territories, and national leaders consistently rank UNDP among their **top five development partners**. The AidData Listening to Leaders Survey of 147 low- and middle-income countries reported double-digit growth in UNDP's perceived influence and helpfulness over the past decade.

A trusted global partner: UNDP provided comprehensive support to the **Brazilian Presidency of the G20**, the world's largest economic bloc, representing 85% of global GDP. We were a founding member, with the Government of Brazil, other G20 Member States and UN entities, including FAO, of the [Global Alliance against Hunger and Poverty](#). UNDP continues to serve as the secretariat of the Sustainable Finance Working Group. In 2024, it addressed implementation challenges in sustainability reporting standards and promoting innovative financing mechanisms for nature-based solutions.

We joined the German Government and other partners to support the first **Hamburg Sustainability Conference**. It brought together 1,600 from 102 countries to define breakthroughs to achieve the SDGs, demonstrating the power of global solidarity.

An avenue to multilateral finance: In 2024, UNDP's partnerships with **international financial institutions** provided \$344 million to respond to crises in 39 countries and advance climate and digitalization initiatives. **North Macedonia** applied a \$7.8 million grant from the **European Bank of Reconstruction and Development** to establish a Green Financing Facility. In partnership with local banks, this initiative

allocated \$3.9 million in performance-based payments to over 100 small and medium enterprises and \$2.5 million in loans to households for green energy solutions.

A mover of markets to work for the SDGs: UNDP partners with the private sector to mobilize funds and align operations with sustainable development. The 80-member **Better Than Cash Alliance** is collaborating with the Ghana Cocoa Board and the private sector, including licensed-buying companies, to introduce digital payments for over 800,000 cocoa-growing households. This includes a first successful end-to-end digitization trail, allowing farmers to receive digital payments for traceable cocoa, improving livelihoods while enhancing supply chain transparency. In **Afghanistan**, we have supported 80,000 women-owned businesses that have created over a million jobs. UNDP has partnered with **20 insurance industry partners, including Generali, Milliman, AXA and Swiss Re, and the Insurance Development Forum** in building local insurance markets. This has improved long-term financial resilience, including of 13.9 million people in **Ghana, Nigeria and Uzbekistan**. Insurance innovations in eight countries include specialized products for smallholder farmers and habitat protection along with gender-responsive health insurance.

A provider of services with civil society: In 2024, UNDP partnered with **non-governmental and civil society organizations on over 1,300 initiatives** around the globe. Partnerships with non-governmental organizations reached the most vulnerable communities in eight governorates of Egypt, disbursing nearly 8,400 small loans; 90% went to women and 10% to people with disabilities.



Greater than the sum of our parts

UNDP’s partnerships extend across the United Nations family. In **136 countries**, we work with UN resident coordinators and over **30 United Nations entities** as part of UN country teams. We remained the largest cost-share contributor to the resident coordinator function, providing **\$10.5 million** in contributions and a **\$6.5 million** coordination levy. Our state-of-the-art suite of SDG Push tools, which use futures approaches to map high-impact policy pathways, is now fully integrated into revised guidance for the sustainable development cooperation frameworks that guide UN country teams in over **100 countries**.

In 2024, we were again the largest participant in UN pooled funds and joint programmes, receiving more than **\$240 million**. We remained the **operational backbone of the UN development system**: 52% of the \$2.1 billion payroll administered by UNDP was for

personnel across over 70 UN entities; UNDP hosted **common UN premises in at least 136 countries**.

Ten UN entities have adopted Quantum, UNDP’s state-of-the art enterprise resource planning system, improving our efficiency and agility.

UNDP is a leading partner in humanitarian and UN mission settings. As a founding member of the **Inter-Agency Standing Committee**, UNDP has scaled up engagement in its policy processes, including by co-chairing the IASC Task Force 4 on Humanitarian-Development Collaboration and its Linkages to Peace from 2020 to 2024. By promoting early recovery from the onset of a crisis, UNDP focuses on interventions that enhance government capacities, reduce future risks through “build back better” approaches and strengthen community resilience. For example, in **Yemen**, UNDP partners with FAO, ILO

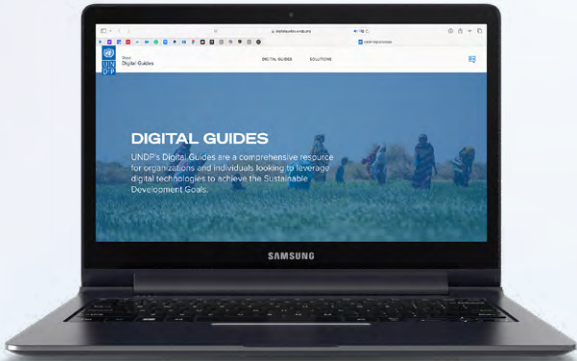
and WFP in seven governorates, helping 42 communities carry out community resilience plans to provide better water, health, education and other services for over 194,000 people. Long-standing partnerships with the UN Department of Political and Peacebuilding Affairs, UNESCO and UN Women to support national electoral management bodies in conducting inclusive, peaceful and credible elections.

The United Nations goes digital-first

To drive a digital-first culture across the UN, UNDP teamed up with the ITU and the UN Innovation Network to launch the first UN-wide community dedicated to digital for development. With 3,700 members from over 60 organizations, it fosters ongoing knowledge-sharing and innovation.


Around 24,000 UNDP, UNV and UNCDF personnel can now deepen their understanding of blockchain through the Blockchain Education Academy, developed with the Algorand Foundation.

UNDP never rests in improving its in-house digital skills. Our specialized [UNDP Digital Guides](#), accessed over 12,000 times in 2024, empower teams to understand and apply digital tools across our signature solutions.




In 2024, we continue to be the **institutional platform for four UN entities** delivering critical services across the United Nations:




 **More people:** 14,631 **UN Volunteers** aged 18 to 79 from 181 nationalities served 59 UN entities in 169 countries.



 **More investment:** **UNCDF** helped to unlock domestic capital and private investment in 78 countries. One example was the landmark Tanga Water Green Bond in **Tanzania**, which mobilized over \$20 from the domestic market for every \$1 invested.



 **More joint work:** The **Multi-Partner Trust Fund Office** administered over \$1.1 billion in UN inter-agency pooled funds, involving 116 programme countries, 41 UN entities and resources from 71 contributors.



 **More cooperation across countries:** The **UN Office for South-South Cooperation**, through its trust funds, delivered over \$10 million across more than 50 countries, brokered knowledge-sharing and partnerships in over 150 countries and conducted advocacy leading to the inclusion of South-South and triangular cooperation in 40 UN resolutions and intergovernmental declarations.

UNDP’s global leadership team is more determined than ever. With feet on the ground and eyes on the future, they are **guiding 23,000 colleagues** in over 170 countries and territories.

UNDP Global Leadership Retreat 2024, Johannesburg. Photo: UNDP



In 2024, we invested in upgrading the executive skills of **over 500 UNDP leaders**. Data show that offices whose leaders participated in our award-winning Leaders for 2030 Programme were twice as likely to be top performers. Since 2021, **50% of UNDP Resident Representatives have been women**.

Thanks to UN Volunteers

In 2024, 14,631 UN Volunteers aged 18 to 79 served across 59 UN entities in 169 countries. Representing 181 nationalities, they brought diverse perspectives and deep local knowledge to UN initiatives in peace and security, development and human rights. Some **4,161 volunteers helped UNDP enhance its development support in 130 countries**. UNDP country offices with over 100 UN Volunteers included Bangladesh, Colombia and Ukraine.



Sona Kante is a resilience activities monitoring officer serving with WFP in Guinea, controlling the 25 fish farming basins that were set up as part of an integrated UNV project. Photo: UN Volunteers



Romain Assaad, Communications and Digital Media Specialist with the UN Resident Coordinator’s Office in Lebanon. Photo: UN Volunteers

Standing up for development

Achim Steiner
Administrator



Haoliang Xu
Associate Administrator



Ahunna Eziakonwa
Regional Bureau for Africa



Abdallah Al Dardari
Regional Bureau for Arab States



Kanni Wignaraja
Regional Bureau for Asia and the Pacific



Ivana Živković
Regional Bureau for Europe and the Commonwealth of Independent States



Michelle Muschett
Regional Bureau for Latin America and the Caribbean



Shoko Noda
Crisis Bureau



Susan Brown
Bureau of External Relations and Advocacy*



Linda Maguire
Bureau for Management Services*



Marcos Athias Neto
Bureau for Policy and Programme Support



Global leadership



Ulrika Modéer – served as Assistant Secretary-General and Director of the Bureau of External Relations and Advocacy until August 2024.



Angelique M. Crumbly – served as Assistant Secretary-General and Director of the Bureau for Management Services until October 2024.

*Entry on Duty: October 2024.

UNDP’s capacity to create, finance and deliver value depends entirely on its people. Marking its fifth anniversary in 2024, UNDP’s **People for 2030 Strategy** has established us as a leader in people management innovation within the UN system. It fosters a high-performance culture and positive employee experience to enable UNDP to deliver more and better development results by having the right people in the right place at the right time.

Notable achievements included:

- Expanding UNDP’s **online career presence**, with followers growing from 1,300 in 2021 to over 1 million in 2024. This enabled UNDP to attract more diverse talent from around the world and significantly boosted the number of applications for UNDP jobs.
- Launching the award-winning, AI-enabled **Internal Talent Marketplace**. This innovative system matches staff expertise with organizational priorities, facilitating rapid deployment across UNDP while supporting individual career growth.
- Introducing an **Integrated Talent Management System** to connect workforce planning, recruitment, onboarding and career development.

#UNDPListens continued to guide improvements in people management and organizational performance. In 2024, the overall **employee engagement** score rose by 2 points to **74%**, while the indicator for **trust, psychological safety and belonging** in the workplace reached **75%**. Offices with higher people management scores demonstrated better programme delivery.

High performance for better development results

Capacity building

- Some 2,400 people completed certificate courses in HR, procurement and finance between 2022 and 2024.
- Over 600 people managers enhanced their skills through microlearning and customized learning paths.
- The **Speak Up Culture** programme, which encourages staff to contribute ideas and raise concerns, was piloted in 12 offices. It achieved record levels of engagement and will be expanded.

- UNDP’s corporate task force for **Preventing Sexual Harassment and Sexual Exploitation and Abuse (PSEAH)** provided training for 4,000 personnel, including all senior management, and delivered tailored training to 80 Country Offices to address specific challenges.
- Nearly 8,400 people participated in **UNDP’s Ethics Office** sessions (up 30% from 2023), and participants from 130 countries took part in Ethics Awareness Month, delivered in collaboration with UN Women.

Office of Audit and Investigation

- The audit team conducted 108 audits that covered strategic, thematic, corporate and project risks.
- The investigation team managed 434 new cases and strengthened its AI and forensic capabilities, including in collaboration with the PSEAH Task Force and its outreach programme.

Independent Evaluation Office (IEO)

- IEO completed 16 independent country programme evaluations, 7 evaluation syntheses and a global evaluation of UNDP’s Strategic Plan 2022–2025, generating critical insights to shape future development efforts.
- The Evaluation Resource Centre now holds nearly 6,800 UNDP evaluations, which the IEO Artificial Intelligence for Development Analytics platform has made even more accessible.

Generations of UNDP champions

In 2024, UNDP’s **Goodwill Ambassadors** and **celebrity supporters** injected star power into our advocacy campaigns. Nikolaj Coster-Waldau launched the Weather Kids climate campaign on major global and national news networks, while Uzo Aduba highlighted the **#GenderEqualEconomies** campaign in her CNN opinion piece.

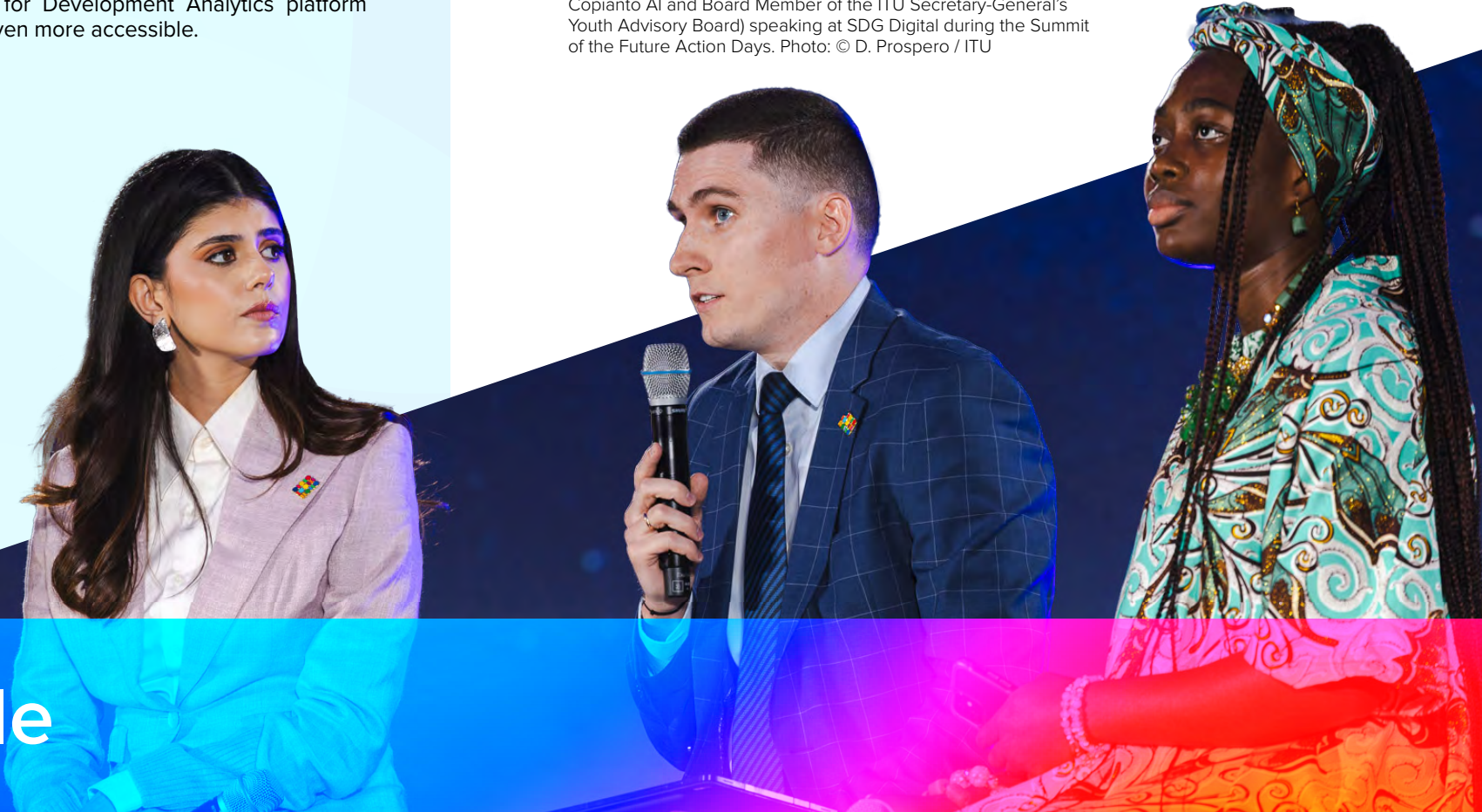
Oscar winner Michelle Yeoh championed gender equality and the SDGs when accepting prestigious awards like the Atlantic Council Distinguished Leadership Award and the World Economic Forum Crystal Award.

His Royal Highness Crown Prince Haakon of Norway continued supporting the SDGs as Goodwill Ambassador, visiting Jamaica to highlight innovative efforts to address climate change, protect marine ecosystems and reduce poverty.

Young people took centre stage at the Summit of the Future Action Days. UNDP India Youth Champion Sanjana Sanghi urged youth to be the architects of their future, while fellow UNDP India Youth Climate Champion Prajakta Koli leveraged her creative platforms and influence to inspire **youth action** during Climate Week.

Sanjana Sanghi (UNDP India Youth Champion), Yuri Romashko (CEO of the Institute of Analysis and Advocacy and Generation 17 Young Leader), and Daniella Esi Darlington (Co-Founder of Copianto AI and Board Member of the ITU Secretary-General’s Youth Advisory Board) speaking at SDG Digital during the Summit of the Future Action Days. Photo: © D. Prospero / ITU

Her Royal Highness Crown Princess Victoria of Sweden embarked on her journey as Goodwill Ambassador by visiting UNDP’s climate and gender equality initiatives in Bangladesh. Photo: Martuza Jacky / UNDP Bangladesh



We’re people-people



UNDP’s Tripartite Agreement, in partnership with the Insurance Development Forum and Germany, was selected as the **Property & Casualty Innovator of the Year** by the International Insurance Society.



For its partnership with UNDP Nepal, the Nepal Tourism Board received its third consecutive **Pacific Asia Travel Association Gold Award** for creating employment opportunities in tourism and promoting sustainable tourism.



A joint UNDP project entitled Strategic Management of UNDP Capacities and Workforce Planning received the **Innovation in Recruitment Award** at the Career Development Roundtable, the largest annual multilateral HR event.



In 2024, UNDP earned **re-certification** from EDGE, a leading global gender equality assessment and business certification body.



UNDP’s Digital Office won a 2024 Anthem Award for its **Data to Policy Navigator**, a resource for policymakers to integrate new data sources into their decision-making and policy-development processes.



UNDP won gold in two categories at the annual **UN Procurement Awards** for the UNDP Tuvalu Coastal Adaptation Project and the Digital Governance, Innovation and Transformation Initiative, which is doing groundbreaking work supporting national ID systems, digital governance and electoral assistance.

Weather Kids win big

In March 2024, UNDP disrupted global airwaves with a special weather forecast to mobilize urgent climate action. Through collaboration with TV broadcasters, meteorological offices and UNDP regional and country offices, **kids took over weather forecasts on more than 300 local networks in 98 countries**. They interrupted live-on-air programming to show what the world might look like in their lifetimes if we fail to take climate action. Explore on weatherkids.org.

The campaign earned multiple awards in 2024, including:



Best Pro Bono Campaign



Not-for-Profit or Charity Award



Best ESG Campaign



Gold wins for Non-Profit Campaign, Best Global Awareness Campaign, and Best PR or Earned Media Campaign (ICCO & UNDP)



Bronze award, ACT; Shortlisted, SDG Awards



Silver award; Shortlisted, PR Week Awards



Two Gold awards for Global Communication Effectiveness



Honourable Mention



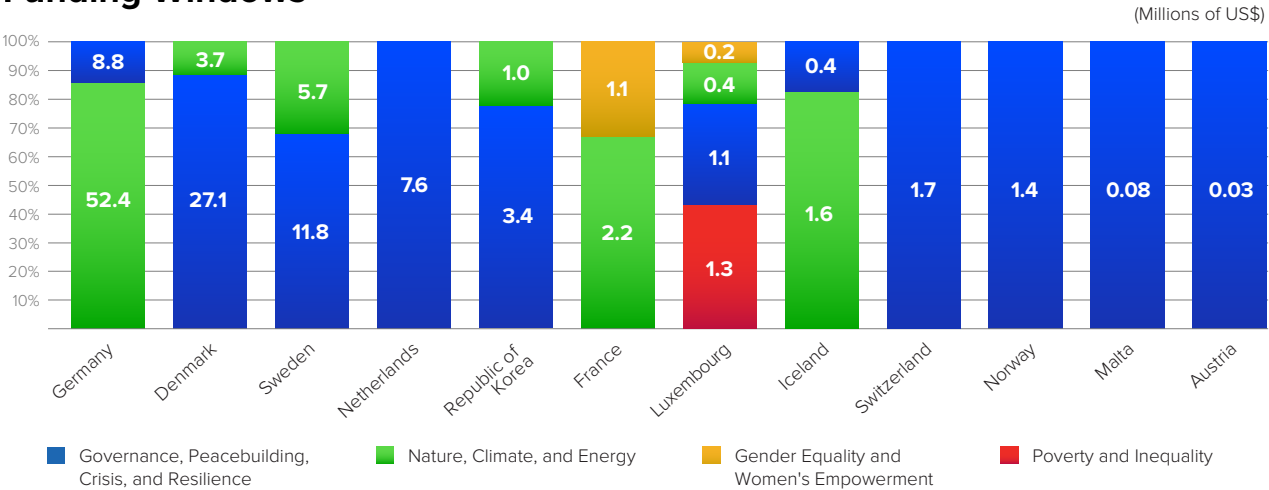
Top contributors



Highlights

- 3% increase in core funding (regular resources)**
Core contributions received in 2024 increased to \$581 million from \$566 million in 2023
- 10 partners increased their contribution to regular resources**
Germany, United States, Netherlands, Republic of Korea, France, Spain, India, Luxembourg, China, and Austria
- 12 partners had multi-year pledges to contribute regular resources**
Australia, Belgium, Canada, Denmark, Luxembourg, Ireland, Netherlands, New Zealand, Qatar, Sweden, Switzerland and Türkiye
- 6% increase in funding windows**
Contributions from thematic funding windows increased to \$133 million from \$126 million in 2023
- Developing countries contributed a quarter of total resources**
Developing countries invested \$1.2 billion of their own resources in UNDP programmes in their own countries in 2024

Funding Windows

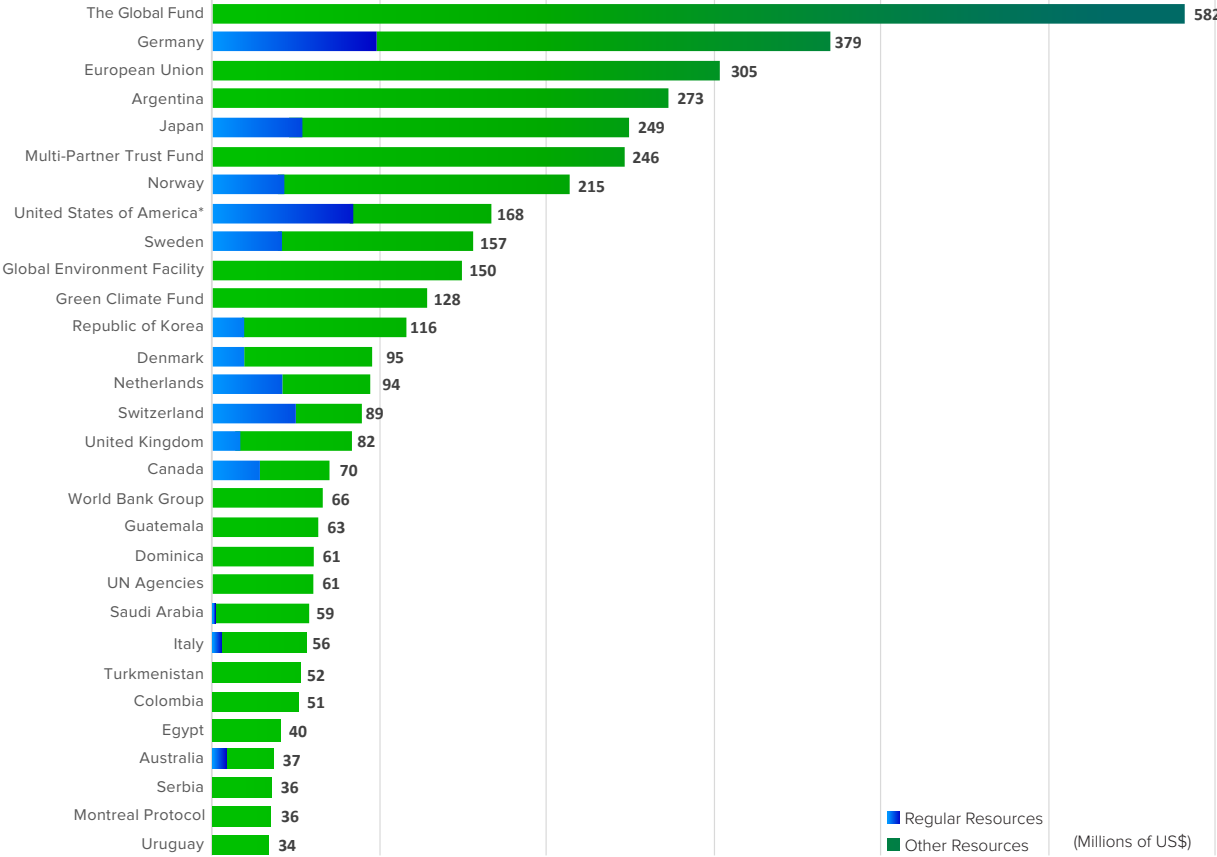


Developing country contributors

Governments invested **\$1.2 billion** of their own resources in UNDP programmes in their countries in 2024 – a powerful signal of their belief in our value. The top 15 contributors in 2024 were:

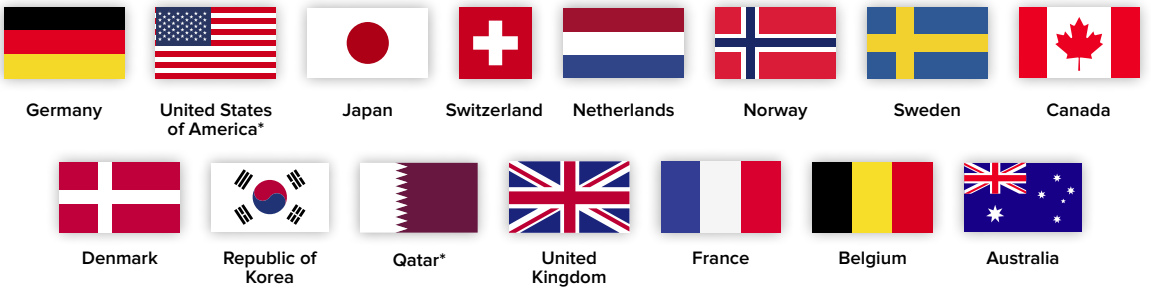


Top UNDP funding partners



Top core contributors

Core funds are flexible, regular resources that are not earmarked for a specific project or theme.



*Includes portion of regular resources intended for 2023 but received in 2024

All financial figures are provisional as of April 2025 and subject to change until the completion of audited financial statements.

DEFINING THE FUTURE

Finding opportunities in an increasingly complex world

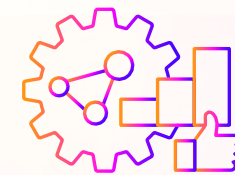
As UNDP looks ahead to its next Strategic Plan, the world's challenges are increasingly interconnected. In 134 countries, every 1°C rise in temperature leads to a 9.1% increase in extreme poverty. Half of global GDP and some two thirds of the SDGs depend on nature.

Yet within these complexities lie new opportunities, whether related to conflict, ecosystem collapse or digital disruption. The world can tackle these challenges in ways that transform societies and economies.

AI alone is projected to contribute \$15.7 trillion to the global economy. Nature absorbs 54% of carbon emissions and ensures the stability of our food, water and global supply chains.

As we enter a rapidly changing and increasingly disruptive landscape, UNDP is constantly innovating and learning to support countries in navigating today's development choices while anticipating future opportunities. By taking a systems perspective, we have the chance to accelerate progress across all dimensions of development, expanding people's choices and creating better lives for all. By integrating efforts across sectors, UNDP's portfolio approach helps countries leverage synergies across interventions and achieve greater development impact and value for money.

Thriving futures, built together. That's a path we can all pursue.

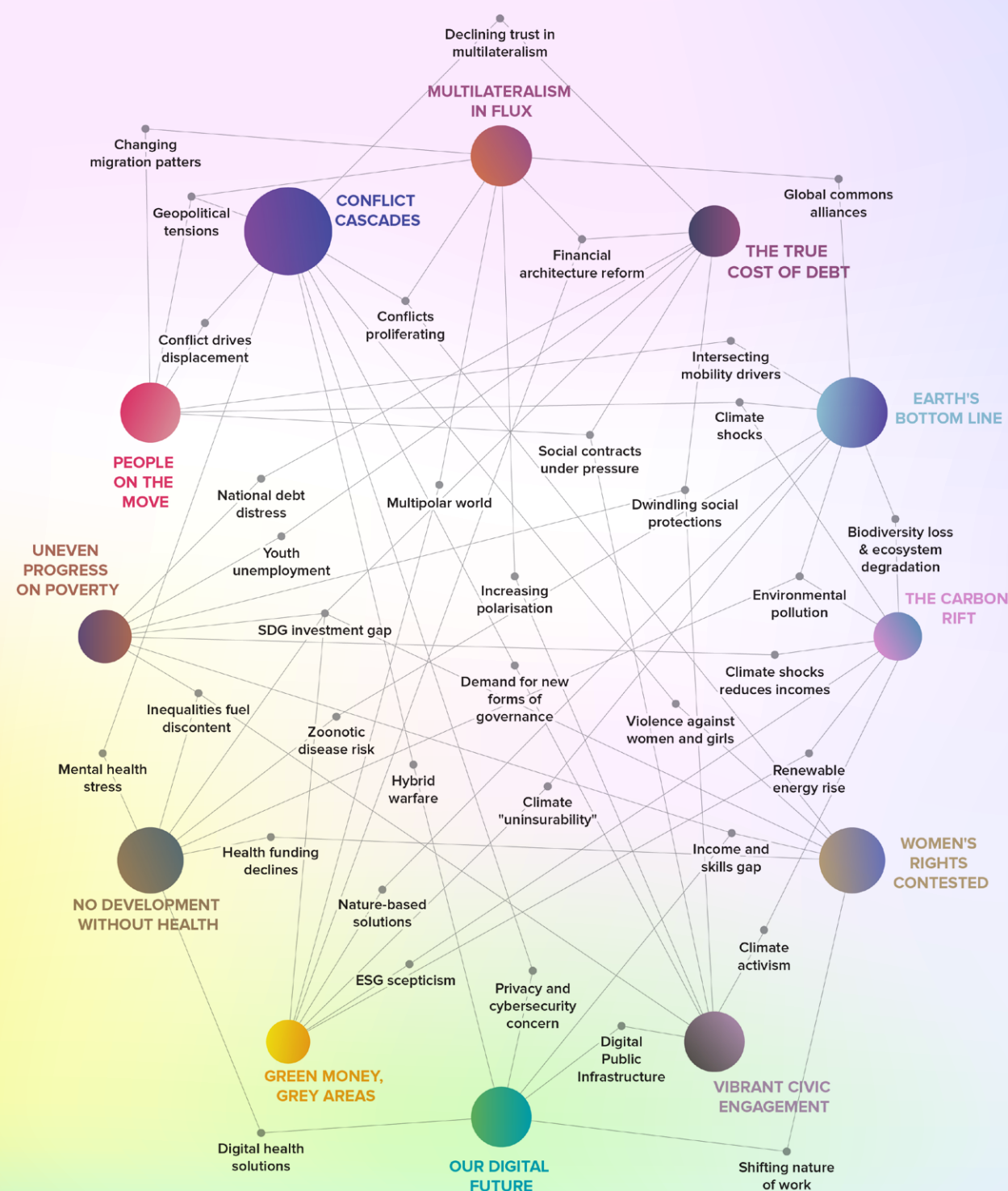


Donors, funders, policymakers and experts confirmed that [UNDP's portfolio approach] is the future of development

– *[Transition Collective](#)*

Where Next?

From evidence to action



An unprecedented 579 consultations across 115 countries with governments, civil society, the private sector and more are helping inform the upcoming Strategic Plan. UNDP listens to what our partners expect from us:

- Firing up ambition and innovation to move past current challenges and seize opportunities
- Tackling development challenges and opportunities together, not just one at a time, because they are all interconnected
- Transforming delivery to maximize impact and efficiency by making the most of our resources and managing multiple risks
- Leverage our networks and enable economies of scale in the UN Development System
- Join the dots to create integrated solutions
- Look at systems, not sectors – because development is a complex puzzle
- Stay ahead – keep upskilling, innovating and sensing change

For every generation

What they see is a world of possibility, of hope for responsible technological progress, for better-connected communities, for an equitable future.

Amid rapid change, our responsibility to future generations seems more urgent than ever. The Signals Spotlight highlights signs of hope that it's a challenge we can meet. From circular economies and tech-enhanced health care to clean energy growth and multigenerational living, signals of change inspire hope that together, we can build better futures for all.



Latin America and the Caribbean

- Panama Regional Hub
- Argentina
- Barbados and the Eastern Caribbean (covering Anguilla, Antigua and Barbuda, Barbados, the British Virgin Islands, Dominica, Grenada, Montserrat, Saint Kitts and Nevis, Saint Lucia, Saint Vincent and the Grenadines)
- Belize
- Bolivia
- Brazil
- Chile
- Colombia
- Costa Rica
- Cuba
- Dominican Republic
- Ecuador
- El Salvador
- Guatemala
- Guyana
- Haiti
- Honduras
- Jamaica (covering the Bahamas, Bermuda, Cayman Islands, Jamaica, Turks and Caicos Islands)
- Mexico
- Panama
- Paraguay
- Peru
- Suriname
- Trinidad and Tobago (covering Aruba, Curaçao, Sint Maarten, Trinidad and Tobago)
- Uruguay
- Venezuela

Africa

- Addis Ababa Regional Service Centre
- Angola
- Benin
- Botswana
- Burkina Faso
- Burundi
- Cameroon
- Cape Verde
- Central African Republic
- Chad
- Comoros
- Côte d'Ivoire
- Democratic Republic of the Congo
- Equatorial Guinea
- Eritrea
- Eswatini
- Ethiopia
- Gabon
- The Gambia
- Ghana
- Guinea
- Guinea-Bissau
- Kenya
- Lesotho
- Liberia
- Madagascar
- Malawi
- Mali
- Mauritania
- Mauritius and Seychelles
- Mozambique
- Namibia
- Niger
- Nigeria
- Republic of the Congo
- Rwanda
- São Tomé and Príncipe
- Senegal
- Sierra Leone
- South Africa
- South Sudan
- Togo
- Uganda
- United Republic of Tanzania
- Zambia
- Zimbabwe

Headquarters

- New York headquarters

Arab States

- Amman Regional Hub
- Algeria
- Bahrain
- Djibouti
- Egypt
- Iraq
- Jordan
- Kuwait
- Lebanon
- Libya
- Morocco
- Programme of Assistance to the Palestinian People
- Saudi Arabia
- Somalia
- Sudan
- Syrian Arab Republic
- Tunisia
- Yemen

Asia and the Pacific

- Bangkok Regional Hub
- Afghanistan
- Bangladesh
- Bhutan
- Cambodia
- China
- Democratic People's Republic of Korea
- India
- Indonesia
- Iran, Islamic Republic of
- Lao People's Democratic Republic
- Malaysia (covering Brunei Darussalam, Malaysia, Singapore)
- Maldives
- Mongolia
- Myanmar
- Nepal
- Pacific Office in Fiji (covering Federated States of Micronesia, Fiji, Kiribati, the Marshall Islands, Nauru, Palau, Solomon Islands, Tonga, Tuvalu, Vanuatu)
- Pakistan
- Papua New Guinea
- Philippines
- Samoa (covering Cook Islands, Niue, Samoa, Tokelau)
- Sri Lanka
- Thailand
- Timor-Leste
- Viet Nam

Europe and Central Asia

- Istanbul Regional Hub
- Albania
- Armenia
- Azerbaijan
- Belarus
- Bosnia and Herzegovina
- Cyprus
- Georgia
- Kazakhstan
- Kosovo (as per UN Security Council Resolution 1244 [1999])
- Kyrgyzstan
- Moldova
- Montenegro
- North Macedonia
- Serbia
- Tajikistan
- Türkiye
- Turkmenistan
- Ukraine
- Uzbekistan

Representation Offices

- Brussels Representation Office (covering European Union)
- Geneva Representation Office
- Germany Representation Office
- Nordic Representation Office (covering Denmark, Finland, Iceland, Norway, Sweden)
- Tokyo Representation Office
- Washington Representation Office

Policy and Programme Centres

- Doha (Partnership and Technical Advice Office)
- Istanbul International Centre for Private Sector in Development
- Global Policy Centre for Governance
- Rome Centre for Sustainable Development
- Seoul Policy Centre
- Singapore Global Centre for Technology, Innovation and Sustainable Development



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UNDP works with over 170 countries and territories to build a better future. This report highlights the development results UNDP achieved in 2024. With the support of our partners, we have helped millions of people around the world to improve their lives.

